

# Supplementary Materials for Consolidated Business Performance for FYE2017

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TAIYO NIPPON SANSO Corporation

## **Contents**

- 1. Business Performance for FYE2017
  - 1) Overview of business performance
  - 2) Business performance by segment
- 2. Full-Year Forecasts for FYE2018
  - 1) Overview of forecasts for the full-year
  - 2) Forecasts by segment
- 3. Reference Materials
  - 1) Statement of non-recurring profit and loss
  - 2) Business Combinations
  - 3) Key performance indicators
  - 4) Sales mix by industry
  - 5) TNSC's Gas Supply Structure



# 1-1. Overview of business performance

(Billions of yen)	FYE2016 Margin	FYE2017 Margin	YoY Change	FYE2017 Forecast (Announced Feb. 7) Margin
Revenue	594.4	581.5	<b>-12.9</b>	580.0
Core operating income	<b>47.4</b> 8.0%	<b>54.7</b> 9.4%	<b>+7.3</b>	<b>54.0</b> 9.3%
Non-recurring profit and loss	1.4	-1.0	-2.4	1.0
Operating income	48.9	<b>53.6</b> 9.2%	+4.7	<b>55.0</b> 9.5%
Finance costs	-2.3	-3.4	-1.1	-3.3
Income before income taxes	46.5	50.1	+3.6	51.7
Income tax expenses	16.0	13.9	-2.1	17.1
Net income	30.5	36.2	+5.7	34.6
(Attribution of net income)				
Net income attributable to owners of the	29.0	34.7	+5.7	33.0
parent	4.9%	6.0%	+19.7%	5.7%
Net income attributable to non-controlling interests	1.4	1.4	+0.0	1.6

Impact of foreign currency translations (US\$→¥): FYE2016 rate: \$1=¥120.16 FYE2017 rate: \$1=¥108.72



<sup>→</sup>Impact of currency gains led to decreases of ¥23.7 billion in revenue and ¥1.7 billion in core operating income

Reversal of deferred tax liability occurred in the US (Income tax for FYE2017 of -¥1.1 billion)

# 1-1. Overview of business performance

[Revenue]

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(Billions of yen)	FYE2016 Results	FYE2017 Results	% Change
Gas Business in Japan	327.9	321.4	-2.0%
Gas Business in the U.S.	149.5	147.2	-1.5%
Gas Business in Asia and Oceania	89.3	85.8	-3.9%
Thermos and Other businesses	27.5	27.0	-1.9%
Revenue Total	594.4	581.5	-2.2%

FYE2017 Forecast (Announced Feb. 7)
321.0
150.0
81.0
28.0
580.0

[Operating income]

(Billions of yen)	FYE2016 Results	FYE2017 Results	% Change
Gas Business in Japan	27.8	29.4	+5.7%
Gas Business in the U.S.	9.2	12.0	+30.7%
Gas Business in Asia and Oceania	3.0	5.1	+71.6%
Thermos and Other businesses	9.0	10.0	+11.3%
Eliminations or Corporate	-1.6	-1.9	-19.7%
Core operating income Total	47.4	54.7	+15.3%
Non-recurring profit and loss	1.4	-1.0	-173.0%
Operating income Total	48.9	53.6	+9.7%

FYE2017 Forecast (Announced Feb. 7)
29.0
11.3
5.5
10.0
-1.8
54.0
1.0
55.0

# 1-2. Business Performance by Segment: Gas Business in Japan

(Billions of yen)			FYE2016	FYE2017	% Change
		Bulk gases	78.2	76.3	-2.4%
		On-site gases	48.6	46.4	-4.7%
		Packaged gases	11.7	11.7	-0.2%
	Industrial Gas	Hard goods	24.5	23.2	-5.1%
		Plants and Equipments	43.5	41.7	-4.2%
		Medical	23.8	23.4	-1.7%
		Total	230.6	223.0	-3.3%
Revenue		Gases	43.6	46.5	+6.8%
	⊟ectronics	Equipment and Installation	24.2	24.6	+1.4%
		Total	67.8	71.1	+4.9%
		LPgas	26.5	24.2	-8.4%
	Energy	Related Equipment	2.8	2.9	+0.7%
		Total	29.4	27.2	-7.5%
	Revenue Total		327.9	321.4	-2.0%
	Segment inco	ome	27.8	29.4	+5.7%

#### Reasons for changes in revenue

- $\boldsymbol{\cdot}$  Sales of hydrogen stations decreased in plants and equipment
- Strong shipments of electronics gas for LCDs and semiconductors
- · Sales of LP gas decreased due to the impact of the falling oil price

#### Reason for change in segment income

- Reduced costs due to the falling oil price
- Segment income increased in line with higher revenue from electronics gas



## 1-2. Business Performance by Segment: Gas Business in the U.S.

(Billions of yen)			FYE2016	FYE2017	% Change
		Bulk gases	45.5	54.9	+20.6%
		On-site gases	5.2	6.1	+16.0%
	laduatrial Caa	Packaged gases	51.7	47.2	-8.8%
	Industrial Gas	Hard goods	33.4	28.4	-15.1%
_		Plants and Equipment	1.0	0.0	-100.0%
Revenue		Total	137.1	136.6	-0.3%
		Gases	10.6	8.4	-20.6%
	Electronics	Equipment and Installation	1.7	2.1	+19.7%
		Total	12.4	10.5	-14.8%
Revenue Total		149.5	147.2	-1.5%	
	Segment inco	me	9.2	12.0	+30.7%

#### Reasons for changes in revenue

- Sales of bulk gases were firm (particularly carbon dioxide gas), but hard goods fell
- Recognition of business acquired from Air Liquide contributed ¥14.7 billion from September

#### Reason for change in segment income

- Higher segment income from brisk sales of carbon dioxide gas to food and beverage manufacturers
- Recognition of business acquired from Air Liquide contributed ¥1.9 billion



### 1-2. Business Performance by Segment: Gas Business in Asia and Oceania

(Billions of yen)			FYE2016	FYE2017	% Change
		Bulk gases	245	270	+10.0%
		On-site gases	30	26	-11.0%
	Industrial Gas	Packaged gases	56	47	-15.4%
	industrial Gas	Hard goods	96	58	-40.0%
_		Plants and Equipment	104	115	+11.1%
Revenue		Total	533	519	-2.7%
		Gases	314	267	-14.9%
	⊟ectronics	Equipment and Installation	45	72	+57.5%
		Total	360	339	-5.7%
Revenue Total		893	858	-3.9%	
	Segment inco	ome	30	51	+71.6%

#### Reasons for changes in revenue

#### ♦ Industrial gas-related business

- · Philippines business was strong
- · Contribution from M&A ¥7.0 billion (Thailand and Australia)
- Impact of change in subsidiaries' business-year ends (FYE2016: Singapore 15-month settlement; FYE2017: Thailand & Australia 15-month settlement) -¥5.5 billion

#### **♦ Electronics-related business**

• Higher revenue from large orders recorded in equipment and installation, despite sales decreased in gas

#### Reason for change in segment income

#### ♦ Industrial gas-related business

- Segment income increased in line with higher revenue in the Philippines
- Contribution from M&A ¥1.1 billion (Thailand and Australia)
- Impact of change in subsidiaries' business-year ends ¥0.3 billion
- Impairment loss on gas manufacturing facility in Singapore ¥1.8 billion (business-year end FYE2016)
- Impairment loss on businesses in Singapore and China ¥0.2 billion (business-year ends FYE2017)

## 1-2. Business Performance by Segment: Thermos and Other businesses

(Billions of yen)			FYE2016	FYE2017	% Change
		Japan	21.9	20.7	-5.8%
	Thermos	Asia	2.8	3.9	+38.2%
Revenue		Total	24.8	24.6	-0.7%
		Other	2.6	2.3	-13.3%
Revenue Total		27.5	27.0	-1.9%	
	Segment inco	me	9.0	10.0	+11.3%

#### Reasons for changes in revenue

#### **♦ Thermos Business**

Growth in inbound demand settled down

#### Reason for change in segment income

#### **♦Thermos Business**

- Cost reduction effect on imports due to appreciation of the yen
- Equity in earnings of affiliates increased due to strong performances by overseas affiliates



# 2-1. Full-Year Forecasts for FYE2018

(Billions of yen)	FYE2017 Results <sub>Margin</sub>	FYE2017 Forecast Margin	YoY Change % Change
Revenue	581.5	620.0	+38.5
Core operating income	<b>54.7</b> 9.4%	<b>56.5</b> 9.1%	+1.8
Non-recurring profit and loss	-1.0	0.5	+1.5
Operating income	<b>53.6</b> 9.2%	<b>57.0</b> 9.2%	+3.4
Finance costs	-3.4	-4.5	-1.1
Income before income taxes	50.1	52.5	+2.4
Income tax expenses	13.9	16.0	+2.1
Net income	36.2	36.5	+0.3
(Attribution of net income)  Net income attributable to owners of the parent  Net income for the year attributable to parent	<b>34.7</b> 6.0%	<b>34.5</b> 5.6%	<b>-0.2</b>
Net income for the year attributable to non- controlling interests	1.4	2.0	+0.6

Same Assumed exchange rate (US\$→¥): \$1=¥110

Reversal of deferred tax liability occurred in the US (Income tax for FYE2017 of -¥1.1 billion)



# 2-2. Full-Year Forecasts for FYE2018 by Segment

# [Revenue]

(Billions of yen)	FYE2017 Results	FYE2018 Forecast	% Change
Gas Business in Japan	321.4	338.0	+5.2%
Gas Business in U.S.	147.2	166.0	+12.7%
Gas Business in Asia and Oceania	85.8	89.0	+3.6%
Thermos and Other businesses	27.0	27.0	-0.1%
Revenue Total	581.5	620.0	+6.6%

[Operating income]

(Billions of yen)	FYE2017 Results	FYE2018 Forecast	% Change
Gas Business in Japan	29.4	28.5	-3.2%
Gas Business in U.S.	12.0	13.8	+14.3%
Gas Business in Asia and Oceania	5.1	7.2	+39.4%
Thermos and Other businesses	10.0	9.0	-10.2%
Eliminations or Corporate	-1.9	-2.0	-1.5%
Core operating income Total	54.7	56.5	+3.2%
Non-recurring profit and loss	-1.0	0.5	-146.6%
Operating income Total	53.6	57.0	+6.2%

# (Reference Materials)



# **Non-recurring Income and Expense Items**

(Billions of yen)	FY2016 results	FYE2017 results	YoY change
Core operating income	47.4	54.7	+7.3
Non-recurring profit and loss	1.4	-1.0	-2.4
Operating income	48.9	53.6	+4.7

## [Non-recurring Income and Expense Items]

FY2016 results		FYE2017 Results for the fiscal year ended 2017/3	
ltem	Amount	Item	Amount
Gain on step acquisition recorded on API company in Thailand	¥1.8 billion	Gain on sales of domestic land	¥0.8 billion
Impairment loss on idle domestic land	−¥0.3 billion	Gain on sales of Asian land	¥0.2 billion
Other	-V() 1 hillion	Impairment loss on equity method investment book value (U.S.)	−¥1.9 billion
		Impairment loss on domestic idling land	−¥0.1 billion
		Other	-¥0.0 billion
Total	¥1.4 billion	Total	−¥1.0 billion



# **Business Combinations**

## [Details of business combinations]

	Certain U.S. assets divested by Air Liquide	Supagas Holdings Pty Ltd
Acquisition date	September 8, 2016	December 16, 2016
Purchase amount	¥77.4 billion	¥21.6 billion *1
Amount of goodwill	¥27.0 billion	¥13.7 billion
Amount of revenue included in results	¥14.7 billion	¥2.1 billion
Amount of operating income included in results	¥1.9 billion	¥0.2 billion

<sup>\*</sup>Note 1: The purchase amount of Supagas is shown by the amount of acquisition equivalent (cash paid, shares issued).

In addition to this, the Group has made cash loans of ¥7.7 billion to Supagas.



<sup>\*</sup>Note 2: The above figures are approximate calculations and may be changed depending on the result of an accounting audit.

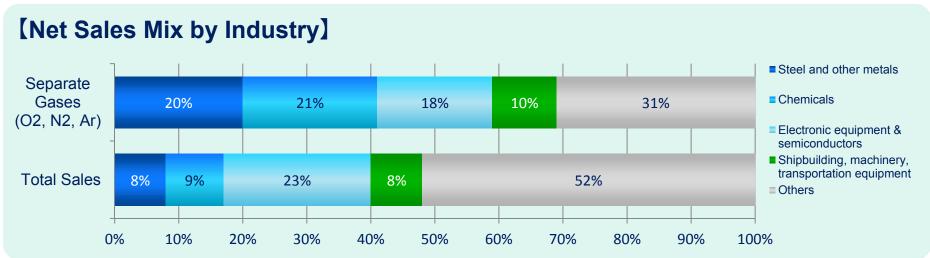
# **Key Performance Indicators (Consolidated)**

	FYE2016 Results	FYE2017 Results	FYE2018 Forecast
Basic earnings per share (Yen)	67.08	80.28	79.72
ROE	9.1%	10.3%	9.5%
ROCE	8.1%	8.4%	7.9%
Annual dividends per share (Yen)	16	20	22.00
Dividend payout ratio	23.9%	24.9%	27.6%
Capital expenditures (construction base)(Millions of yen)	52,657	43,796	66,000
Investments and loans (Millions of yen)	25,507	102,034	-
Depreciation and amortization (Millions of yen)	39,696	40,048	44,000
Balance of interest-bearing liabilities (Millions of yen)	266,215	359,528	343,000
Net interest-bearing liabilities (Millions of yen)	215,492	304,308	297,000



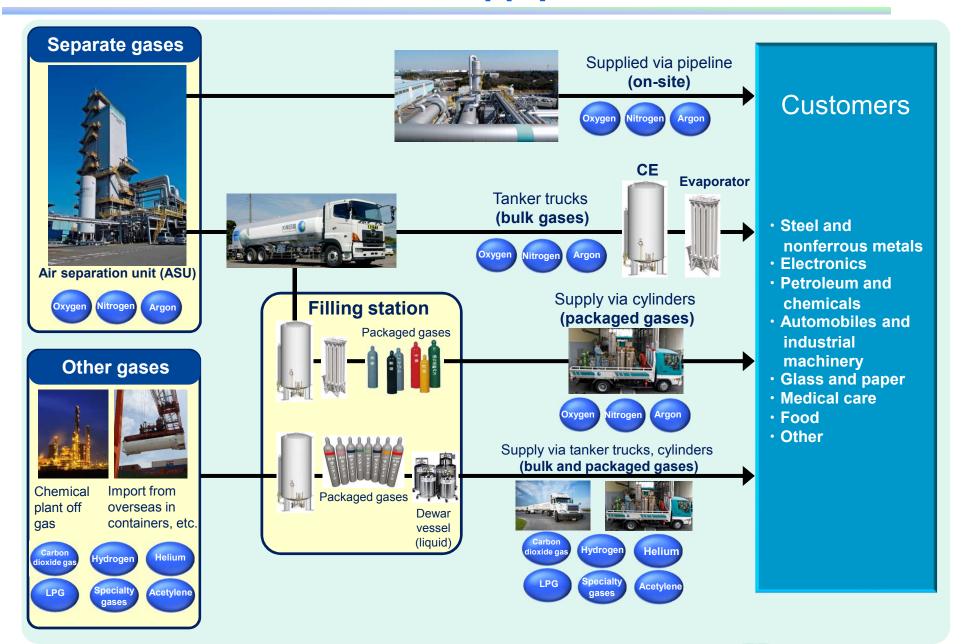
# **Sales Mix by Industry**







# **TNSC's Gas Supply Structure**



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